

CURRICULUM VITAE (CV)

Position Title and No:	Legislation and Regulatory Expert
Name:	S. M. Formanul Islam
Date of Birth:	30 January 1970
Country of Citizenship/Residence:	Bangladeshi

Education:

- **Master in Public Management (MPM)**, National University of Singapore and Harvard Kennedy School of Government, July 2014.
- **Master of Laws (LL.M)**, Bond University, Gold Coast, Australia, January 2000.
- **LL. B (5-year full time)**, University of Calcutta, July 1998.

Fellowship: Prestigious Lee Kuan Yew Fellow (Government of Singapore)

Training:

- Undertook a two-week training on “Clean Energy Program – Design Implementation and Monitoring” offered by the Institute of Public-Private Partnership (IP3), Washington DC, U.S.A. in September 2012;
- Undertook a two-week training on “Structuring and Negotiating Legal Agreements for Public-Private Partnership Concessions and Contracts” offered by the Institute of Public-Private Partnership (IP3), Washington DC, U.S.A. in September 2011;
- Undertook five-week ‘Enterprise and Investment Lawyers Course 2004’ organized by International Development Law Organisation (IDLO) at Rome, Italy with an IDLO fellowship;
- Undertook a two-week training course of “Access to Small and Micro-Credit as Tools of Poverty Alleviation” organised by International Development Law Organisation (IDLO) at Rome, Italy in 2005, with an IDLO fellowship;
- Attended SARI/Energy Markets Executive Peer Exchange April 21-30, 2008” held in California, Colorado and Washington DC of U.S.A, organized by the United States Energy Association (USEA);
- Attended training on “Regulatory and Policy Framework for Market Development for Renewable Energy” held in New Delhi, India at India International Centre, New Delhi organized by USAID.

Employment Record Relevant to the Assignment:

Period	Employing organization and title/position. Contact information for references	Country	Summary of activities performed relevant to the assignment
08/2019 – at present	Green & Prudent [Green & Prudent is a consulting firm for Legal and investment advisory services] Managing Partner and Head of Chamber Reference: Name: Rehan Husain Bar-at-Law Tel/Email: 01764777776	Bangladesh	Providing independent legal and advisory services both in the court and outside court to many clients which include individuals, companies and bodies corporate. Areas of expertise: Civil Laws, Criminal Laws, Company Laws, Writ Matters, Labor Laws, NI Act cases, Money Loan (Artha Rin) matters, Taxes Laws and Alternative Dispute Resolutions i.e. Arbitration and Mediation.
12/24 onward	Services and Solutions International Ltd. (SSIL), funded by World Bank	Bangladesh	Study the effect of growing Captive power generation in Bangladesh Power System
11/2024 onward	Services and Solutions International Ltd. (SSIL)	Bangladesh	Consulting Services for Design, Implementation Support and Systems for Human Resource (HR) Policy and Financial Management (FM) Policy of Bangladesh Economic Zones Authority (BEZA).
11/2024 onward	Power Cell, Power Division, Ministry of Power, Energy and Mineral Resources	Bangladesh	<ul style="list-style-type: none"> • Member (Legal Specialist), National Power Sector Reform Committee • Panel Lawyer, Bangladesh Power Development Board • Panel Lawyer, Pubali Bank Limited • Panel Lawyer, Jalalabad Gas Field Ltd. • Retainer, TK Group, Dhaka

06/2015 – 07/2019	Bangladesh Infrastructure Finance Fund Limited (BIFFL) Executive Director and CEO Reference: Name: Mohammad Muslim Chowdhury Former Chairman, BIFFL Tel/Email: 01711567096	Bangladesh	Supervised development of Administrative Manual, Service Rules, Accounts Manual, Treasury Manual, Environmental and Social Framework for the Company.
03/2002 – 05/2015	Infrastructure Development Company Limited (IDCOL) Deputy CEO (last position) started as the Legal Counsel and subsequently served as the Director-Legal Affairs, Director-Financial Relations as well as the Company Secretary Reference: Name: Islam Sharif Former ED and CEO, IDCOL Tel/Email: +1(516)209-1954	Bangladesh	Developed several operation policies for different development programs implemented by the Company.
01/2001 – 01/2002	PricewaterhouseCoopers Securities LLC (PwCS) Legal Advisor to IDCOL under the Private Sector Infrastructure Development Project (PSIDP)	Bangladesh	Developed project implementation policies and guidelines.
02/2000 – 31 12/2000	Bangladesh Legal Aid and Services Trust (BLAST) Researcher Reference: Name: Mr. Fazlul Haq Tel/Email: 01713062536	Bangladesh	It was a legal research assignment on how the alternative dispute resolution methods were used by BLAST and Madaripu Legal Aid Association in Bangladesh.

Membership in Professional Associations and Publications:

Membership in professional associations:

- Advocate, Supreme Court of Bangladesh
- Date of enrolment with Bar Council 29-01-2002
- Membership with the Dhaka Bar Association 16-06-2003
- Former Vice Chairman of the Bangladesh Leasing and Finance Companies Association (BLFCA)
- Former general body member of the Federation of Bangladesh Chamber of Commerce and Industries (FBCCI)

Publication:

- Books
Madaripur Model of Mediation: A New Dimension in the Field of ADR in Bangladesh (under the process of publication).
- Articles
- *Project Finance: Prospects and Realities in the Context of Bangladesh*, **Ain-Alap**, Dhaka, February 2002;
- *Initiatives to Combat Corporate Environmental Crimes: A Comparative Study*, **Bangladesh Law Journal**, 2000; and
- *Introduction of ADR in Family Courts in Bangladesh: A Timely Step Forward*, **Ain-Alap**, 2001.
- Co-authored a mediation manual for Madaripur Legal Aid Association.
- Prepared a mediation brochure for Madaripur Legal Aid Association.

Language Skills:

Language	Reading	Speaking	Writing
Bangla (Native)	Mother Tongue		
English	Excellent	Excellent	Excellent

Adequacy for the Assignment:

Detailed Tasks Assigned on Consultant's Team of Experts:	Reference to Prior Work/Assignments that Best Illustrates Capability to Handle the Assigned Tasks:
•	<p>Name of assignment or project: Currently advising on</p> <ol style="list-style-type: none"> One Specialized Cancer Hospital to be established in Dhaka One 10 MW Grid-tied Floating Solar Power Project One 12MW Captive Solar Power Plant. (Both projects are at preparation stage) One large petrochemical project proposed to be implemented in an Economic Zone; One PPP Project in the road sector; One green factory for Ready Made Garments; and Establishment of a Development Authority by a City Corporation to build a theme park, economic zone and a modern housing project through reclamation of land. <p>Year: 2020 – To Present Location: Bangladesh Client: Green & Prudent Main project features: Green & Prudent is a consulting firm for Legal and investment advisory services. Positions held: Legal and Investment Advisor Activities performed: Independent legal and investment advisory services. Areas of expertise- PPP, Sustainable Development and Project Finance; Small and Medium Enterprise financing as well as Women Entrepreneurship, green technologies and green financing.</p> <p>Name of assignment or project: Dhaka Bypass, a PPP Project Year: 2021- ongoing Location: Bangladesh Client: Dhaka Bypass Expressway Development Company Ltd. (DBED) Main project features: A PPP project awarded by the PPP Authority of Bangladesh. Positions held: Lead Arranger / Team Leader Activities performed: Led the investment, legal, compliance and finance team to review legal, technical, financial and environmental appraisals of this project for raising. It is the first PPP Toll Road project being implemented in Bangladesh. Reviewed the project agreements, VGF agreement with the Government, financial model, provision for minimum revenue guarantee, dispute resolution clauses, revenue sharing arrangements etc, in details. Also reviewed the toll collection mechanism, monitoring strategy, tariff revision policy etc. Now working closely with overseas development bank that has shown interest to refinance part of the Loans of the Project.</p>
	<p>Name of assignment or project: Proposed Bangabandhu River City Authority Year: 2020 onwards (ongoing) Location: Bangladesh Client: Mars International on behalf of the Rajshahi City Corporation Main project features: Establishment of a River City Authority in the Rajshahi City Corporation Area for reclamation of land in a sustainable manner and development, operation, management and control thereof including the matters ancillary thereto with a view to encouraging rapid economic development in the Rajshahi City Corporation, Rajshahi District as well as Rajshahi Division as a whole through establishment and diversification of industries, building modern housing and township projects; and establishing entertainment infrastructure such as theme parks and thereby creating employment opportunities, increasing production as well as improving the lives and livelihood of the people of the region. Positions held: Chief Adviser - Legal and Financial Due Diligence Activities performed: Conducted Legal and Financial Due Diligence along with a team of consultants. Drafted legal documents those were signed among various parties including the Institute of Water Modelling (IWM); drafted a proposed Law for the establishment of the Authority. The Proposal is expected to be submitted to the Government soon.</p>
	<p>Name of assignment or project: 10MW Floating Solar Power Plant of Mission Asia Power Ltd.</p>

<p>Year: 2018 onwards (ongoing) Location: Bangladesh Client: Mission Asia Power Ltd. Main project features: First of its kind Floating Solar Power Plant proposed to be implemented on the Mahamaya Lake at Mirswarai, Chattagram Positions held: Legal and Investment Adviser Activities performed: Conducted Legal and Financial Due Diligence and guided the sponsors to approach various government ministries, authorities such as Bangladesh Water Development Board, SREDA, Department of Environment etc. as well as development partners to obtain necessary approval, permissions, Letter of Interest for purchasing the power to be generated, as well as grant support.</p>
<p>Name of assignment or project: First Dhaka Elevated Expressway Project, a PPP Project Year: 2015-2019 Location: Bangladesh Client: Bangladesh Infrastructure Finance Fund Limited (BIFFL) Main project features: Largest PPP in the communication Sector Positions held: Executive Director and CEO / Team Leader Activities performed: Financing of the first PPP Project awarded by the PPP Authority of Bangladesh. With a total length of 43 km including the ramps and a budget of US\$1.2 billion, the project is the biggest PPP so far in the road transport and communication sector in Bangladesh. As the CEO of BIFFL, led a team of financial analysts, engineers, environmentalists, lawyers and accountants to conduct the feasibility study on the project for financing. After detailed project appraisal, covering, legal, technical, financial and environmental aspects successfully, were able to approve a loan of BDT730 crore (\$90 million) for this project. Subsequently, the project company raised another \$860 million as loan from two Chinese banks. We had to evaluate the provision for VGF, Minimum Traffic Guarantee, Tariff Indexation and grievance redress measures, including termination amount payable by the Government in case of a default, Construction Contracts, LDs, PLDs etc. of the Project.</p>
<p>Name of assignment or project: Public Private Infrastructure Development Facility Project. Year: 2009 Location: Bangladesh Client: Infrastructure Development Company Limited. Funded by Asian Development Bank (ADB) Main project features: Financing of 100,000 Solar Home Systems and few other renewable energy projects. Positions held: Director, Legal Affairs. Activities performed:</p> <ol style="list-style-type: none"> a. Reviewing of the Loan Agreement (Ordinary Operation) signed between ADB and the Government of Bangladesh. b. Reviewing of the Loan Agreement (Special Operation) signed between ADB and the Government of Bangladesh. c. Reviewing the Project Agreement signed between IDCOL and ADB. d. Preparing the Subsidiary Loan Agreement executed between IDCOL and ADB. e. Providing legal opinion on the Loan Effectiveness.
<p>Name of assignment or project: Improving Rural Households Livelihood through Solar Energy Project in Bangladesh. Year: 2009 Location: Bangladesh Client: Infrastructure Development Company Limited. Funded by Islamic Development Bank (IsDB). Main project features: Financing of 60,000 solar Home Systems. Positions held: Director, Legal Affairs. Activities performed:</p> <ol style="list-style-type: none"> a. Reviewing of the Loan Agreement signed between IsDB and the Government of Bangladesh. b. Preparing the Subsidiary Loan Agreement executed between IDCOL and IsDB. c. Providing legal opinion on the Loan Effectiveness. d. Revising the Participation Agreement signed between IDCOL and its partner organizations based on the financing of IsDB.
<p>Name of assignment or project: "Experience sharing on the Renewable Energy Activities of Infrastructure Development Company Limited (IDCOL) in Bangladesh" for the Ethiopian Delegates. Year: 2009 Location: Bangladesh Client: Infrastructure Development Company Limited. Funded by GTZ Main project features: Sharing experiences and providing Training to the GTZ officials at Ethiopia.</p>

<p>Positions held: Principal Resource Person</p> <p>Activities performed:</p> <ul style="list-style-type: none"> • Presentation on IDCOL's solar programme. • Presentation on IDCOL's biogas programme. • Presentation on IDCOL's other renewable energy activities. • Conducting field visits.
<p>Name of assignment or project: Renewable Energy Policy for 2008</p> <p>Year: 2008</p> <p>Location: Bangladesh</p> <p>Client: Power Division of the Ministry of Power Energy and Mineral Resources, Government of Bangladesh</p> <p>Main project features: The policy provides for Government's vision and mandate for the promotion of RE in Bangladesh</p> <p>Positions held: Adviser</p> <p>Activities performed: Technical support to prepare the draft of Energy policy</p>
<p>Name of assignment or project: Public-Private Partnership in the Power Sector Policy draft</p> <p>Year: 2008</p> <p>Location: Bangladesh</p> <p>Client: Power Division of the Ministry of Power Energy and Mineral Resources, Government of Bangladesh</p> <p>Main project features: The policy draft was subsequently adopted by the Government.</p> <p>Positions held: Legal Adviser</p> <p>Activities performed: Technical Support to prepare the PPP modality in the Power sector Policy</p>
<p>Name of assignment or project: Short-term Training on Off-grid Rural Electrification Renewable Energy Program Implementation.</p> <p>Year: 2007</p> <p>Location: Bangladesh</p> <p>Client: Infrastructure Development Company Limited. Funded by World Bank.</p> <p>Main project features: Providing Training to the Ethiopian Government officials.</p> <p>Positions held: Principal Resource Person.</p> <p>Activities performed:</p> <ol style="list-style-type: none"> a. Providing training on the sub-loan and technical assistance to renewable energy projects. b. Sharing experiences on implementation of renewable energy sub-projects. c. Sharing experiences on policies and strategies for implementation of renewable energy programmes in the remote rural areas. d. Sharing experiences on the market trend of renewable energy technologies. e. Sharing experiences on government support and incentives required for implementation of renewable energy sub-projects.
<p>Name of assignment or project: Renewable Energy Programme</p> <p>Year: 2007</p> <p>Location: Bangladesh</p> <p>Client: Infrastructure Development Company Limited. Funded by German Development Cooperation (KfW).</p> <p>Main project features: Loan and Grant Financing of 150,000 Solar Home Systems and few other renewable energy projects.</p> <p>Positions held: Head of Legal Department</p> <p>Activities performed:</p> <ol style="list-style-type: none"> a. Reviewing the Financing and Programme Agreement signed among the Government of Bangladesh, KfW and IDCOL. b. Preparing the Subsidiary Loan Agreement signed between IDCOL and the Government of Bangladesh. c. Preparing Subsidiary Grant Agreement signed between IDCOL and the Government of Bangladesh. d. Preparing the Amendment Agreement to the Financing and Programme Agreement with a view to converting the KfW loan into grant. e. Providing legal opinion on the Loan and Grant Effectiveness.
<p>Name of assignment or project: National Domestic Biogas and Manure Programme.</p> <p>Year: 2007</p> <p>Location: Bangladesh</p> <p>Client: Infrastructure Development Company Limited Funded by SNV Netherlands Development Organisation (SNV) and KfW.</p> <p>Main project features: Financing of 60,000 Domestic sized biogas plants across Bangladesh.</p> <p>Positions held: Director, Legal Affairs.</p> <p>Activities performed:</p> <ol style="list-style-type: none"> a. Preparing the Financing Agreement signed between IDCOL and SNV.

- b. Preparing the Participation Agreement signed between IDCOL and its Construction Partner Organisation (CPO) and Lending and Construction Partner Organisations (LCPO)
- c. Reviewing of the Financing Agreement signed among IDCOL, KfW and the Government of Bangladesh.
- d. Providing legal opinion on the Loan Effectiveness under the Financing and Programme Agreement.

Name of assignment or project: Promotion and Dissemination of Solar Home Systems.

Year: 2006

Location: Bangladesh

Client: Infrastructure Development Company Limited Funded by German Technical Cooperation (GTZ)

Main project features: Grant Financing of 162,000 Solar Home Systems and Capacity Building of IDCOL's partner organizations.

Positions held: Head of Legal Department

Activities performed:

- a. Preparing the Financing Agreement signed between IDCOL and GTZ.
- b. Preparing Special Agreement signed between IDCOL and GTZ
- c. Providing Legal Opinion on Loan Grant Effectiveness.

Name of assignment or project: Rural Electrification and Renewable Energy Development Project (REREDP)

Year: 2002

Location: Bangladesh

Client: Infrastructure Development Company Limited Funded by The World Bank and Global Environment Facility (GEF)

Main project features: Financing of 580,000 Solar Home Systems and few other renewable energy projects.

Positions held: Senior Legal Counsel and Coordinator, Publicity

Activities performed:

- a. Assisting to prepare the Project Implementation Plan.
- b. Reviewing the Development Credit Agreement signed between the World Bank and the Government of Bangladesh.
- c. Preparing Agency and Administration Agreement signed between IDCOL and the Government of Bangladesh.
- d. Reviewing the Project Agreement signed between IDCOL and the World Bank.
- e. Preparing the Participation Agreement executed between IDCOL and its partner organizations.
- f. Preparing the lease/sell agreement signed between IDCOL's partner organizations and the households.
- g. Providing legal opinion on the Loan Effectiveness.
- h. Preparing request for proposal for development of other renewable energy projects such as, mini-hydro, wind and biomass gasification-based power plants.
- i. Coordinating all publicity (both print and electronic media) related work.

Expert's contact information: E-mail: formanul86@gmail.com

Phone: +880 1817-583983

Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications and my experience, and I am available, as and when necessary, to undertake the assignment in case of an award. I understand that any misstatement or misrepresentation described herein may lead to my disqualification or dismissal by the Client; and/or sanctions by the Bank.

S. M. Formanul Islam

[Name]

Signature

Date: 15 January 2026